

FY27 & FY28 Budget Preparation Guidelines  
General University Fee, Student Health Services Fee

Please note the following guidelines for preparing your budget packet for review by the Student Activity and Service Fee Advisory Committee:

Timetable:

|                                                   |                                                                                                                                                                                          |
|---------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Friday, October 31                                | <i>Deadline for submission</i> of budget packet to Office of the Vice President for Student Life and Enrollment                                                                          |
| Tuesday, November 11                              | <i>Open Forum</i> with Student Activity and Service Fee Advisory Committee for students to ask questions of the Committee prior to the scheduled public hearings                         |
| Wednesday, November 12<br>& Thursday, November 13 | <i>Public Hearings</i> held                                                                                                                                                              |
| Mid-December                                      | <i>Recommendations</i> for submitted to the Provost and Executive Vice President for Academic Affairs, Vice President for Student Life and Enrollment and the Vice President for Finance |
| Late Fall/Early Spring                            | <i>Senior Administration review recommendations</i>                                                                                                                                      |

**Authority and Approvals:** The Student Activity and Service Fee Advisory Committee is advisory to the Provost, Vice President for Student Life and Enrollment, and the Executive Vice President for Finance and thus our charge is to make recommendations regarding any increase in the allocation of the General University Fee to individual departments. If the recommendations are endorsed by the University Administration, they will determine how and if any increase is sent to the Board of Trustees for consideration.

**The Budget Packet:** Please provide the full financial and narrative information as requested on the attached spreadsheet as well as respond to the narrative questions provided (use whatever space is necessary to answer the question appropriately). Please note that the committee is interested in reviewing summary information about your budget, as requested, and excessive detail is generally unnecessary.

**Assistance in preparing your budget packet:** The staff in the University's Budget Office are available to assist you in preparing your budget packet. Please feel free to call your budget analyst with specific questions.

Department Information and Narrative Questions  
Fall 2025 for FY27 (July 1, 2026 – June 30, 2027) and FY28 (July 1, 2027 – June 30, 2028)

**DEPARTMENT NAME:**

Staff involved in preparing budget:

- Department Head: Trisha Hawthorne-Noble
- Budget staff: Diane Busey, Associate Director for Student Activities
- Other staff: Associate Directors:
  - a. Krista O'brien, Jessica Gerum, Miguel Colon, Ashley Kirk Christman, Tiffany Hoxie

**ORGANIZATION STRUCTURE**

Please attach a current organization chart with your submission.

**FINANCIAL INFORMATION**

Please complete the attached spreadsheet and submit with the qualitative information below. All the previous year and current year information was pre-populated by Budget Office staff. Should you have questions about the information, please contact your Budget Office analyst at your earliest convenience to clarify. Please review the narrative questions below in advance of completing the spreadsheet to understand how the two parts mutually shape your submission.

**NARATIVE INFORMATION**

Please answer the following questions in as much detail as necessary to support your budget proposal. For your current year (FY26) and next following TWO year's (FY27 AND FY28) budget, it will be important to know your expected expenses and the necessary revenue to cover these expenses. The following questions are designed to collect the important information that will help the Committee, and the senior administration, understand your department specific circumstances.

**I. Briefly describe the programs and services provided that are funded by a) the General University Fee/Student Health Fee, and b) are funded by other revenue (if applicable).**

- The department of Student Activities is one of the primary campus hubs for belonging, leadership, service, and husky pride/spirit. Our department aims to advance the mission of Student Success and the overall University's mission. DSA aims to enhance students' intellectual, social and emotional development while fostering a welcoming, respectful, and just campus community. Our work complements academic experience through intentionally designed experiential programs, events, and services that empower students to lead, connect, and thrive. Overall, our vision is to cultivate a thoughtful, inclusive, equitable, and sustainable community – one that encourages students to bring their full selves into their university experience while preparing them to lead with integrity.
- All department operations are funded through GUF; no external operating funds sustain our core programming.
  - a. Major Events and Programs – creates shared experiences that strengthens belonging, pride, and campus connection. This area hosts University wide curricular events and traditions, supporting social, emotional and cultural learning. Events includes Husky WOW, Family Weekend, Late Night, Spring Weekend, and Husky Roadshows – all designed to build sense of belonging from the first day on campus through graduation. MEPS also develops smaller

scale ‘one-off’ and wellness-based programs that engage diverse populations and address student well-being and connection.

- b. Center for Fraternity and Sorority Development (CFSD) advises and supports over 60 organizations and five councils representing more than 2500 students. CFSD fosters inclusive, values-based leadership and community engagement through education, training, and accountability, promoting a culture of service, belonging, and excellence with fraternity and sorority life.
- c. Leadership and Organizational Development – Provides student leadership education through initiatives such as Leadership Certificate Series, Leadership Legacy Experience, and the Leadership Learning Community, as well as Four Arrows experiential learning.
- d. Community Outreach – Serves as one of the primary hubs for civic engagement and service learning, connecting students with local, national, and global communities through Alternative Breaks, semester long programs, one-day service initiatives.
- e. Trustee (&) Student Organization Support – Provides advising, policy guidance, and financial education to over 700 RSOs. This area ensures that organizations are equipped to operate responsibly and effectively, managing student fees, and upholding policies that support transparency and accountability.
- f. Student Activities Business Affairs – Oversees financial operations for the department, as well as student organization funds, ensuring compliance, efficiency, and fiscal responsibility. SABA also manages purchasing systems, risk management, marketing/communication and foundation accounts.
- g. All of these units, inclusive of the administrative team, offers meaningful experiences that connect academic learning with real-world leadership and community involvement.
  - i. Across all the units, DSA hosted more than 1200 programs and events in FY25, engaging over 30,000 student touchpoints through leadership training, service, programs and campus traditions. There were also over 37,000 hours through CO of community service, a support of over 900 organizations (including regional campuses), and ongoing advising and training for thousands of student leaders.
- h. As of October FY26, – utilizing Nexus – we have already had over 900 check ins, per month, reflecting student engagement without office, and demonstrates the departments' role in advancing belonging, and academic success.

**Please explain any significant changes (positive and negative) in this year’s budget/spending plan from last year.**

FY 26 DSA continues to operate primarily through GUF with a focus on sustaining essential programs while managing a projected deficit through careful spending and the intentional use of fund balance reserves. The department remains highly conscious of fiscal responsibility and has continued to evaluate programs, staffing, and operational processes to reduce expenses while maintaining core student success impact.

- A major change this year resulted from Jumpstart (AmeriCorps) grant termination
  - b. The elimination of this grant, which previously funded two FT, and a portion of two FT staff members salaries were fully absorbed by DSA – one permanently, and the other on a one year basis. We have been able to design an early childhood education and literacy program and kept community partners to continue to support the University’s public service mission.
- Payment for Anthology – UConntact for our RSOs now falls under DSA (\$30K/annually)
- Investment into software’s necessary for us to operate (16k/annually)

- Payment for Tier 2 organizations to have access to Hawley Armory (over 80K/annually)
- Replacement of 10+ year DSA vehicle, in addition to new Lease agreement costs.
- This year, the DSA Directors role has been filled, while several key operational areas are temporarily filled through interim roles.
- On the spending side, the department has been intentional about cost-saving strategies
  - a. Reduction of professional development and travel expenses for both staff and students
  - b. Decrease in food and catering budgets for programs and internal functions
  - c. Suspension or scaling back select events
  - d. Evaluation of student labor (grad and undergrad)
  - e. Increase philanthropic strategies for future program costs.
- Important to also highlight, DSA continues to be the flow through for student ticketing at Division of Athletics sporting events (\$4mil).

Other factors:

- Inflation & Vendor costs – vendor pricing, transportation, event production costs have increased 10-20% year-over-year. This is especially relevant for large scale events – Late Night.
- Increased Student Engagement Demand
  - a. Despite fiscal constraints, student engagement has grown dramatically.
- Deferred Maintenance & Capitals
  - a. Student Activities manages critical operational infrastructure such as departmental vehicles, event equipment, and technology systems used daily. Rising repair costs and potential vehicle replacements will impact outreach initiatives.

Overall, the departments fund balance this fiscal year is used to offset deficits and sustain student-centered programming that directly impacts belonging, wellness, and retention. Additionally, through intentional collaboration with campus partners and targeted investments, DSA continues to uphold its mission of fostering student success, even amidst constrained resources and rising programmatic costs.

- All FY26 fiscal decisions are intentionally aligned with UConn's Strategic Plan Pillars – particularly Student Success.

**II. Describe other sources of revenues for your unit, if any. Do you anticipate any changes in the other sources of revenue (either increases or decreases), during the current year (FY26) or for your proposed budget in FY27 and FY28? If so, please explain.**

While DSA is primarily funded by GUF, several units aim to generate modest auxiliary revenue to offset program costs and support student engagement initiatives.

Primary sources:

- Spirit, Pride and Tradition (SPT) – revenue from apparel sales, cheer and dance clinics, and appearance fees.
- Ticket Sales for Major Events – income from ticketed campus events
- Alternative Break – participation fees, and limited foundation support (and USG support) to offset travel, lodging, service project expenses.
- Transportation rentals – when DSA vehicles are not used for DSA programming, they are rented to other UConn departments.
- Leadership Facilitation Fees – Modest revenue from leadership presentations.

**2. Staff counts**

III. Please identify the number of filled full-time equivalent staff (this may be different than the headcount of employees if any staff work less than 100%.) and how they are funded – GUF vs other revenue. Note: Graduate Assistantship count as .5 FTE.

As of 10/31/2025

- a. GUF funded professional staff – 33.0
- b. GUF funded graduate assistants – 4.75

IV. Please identify the number of vacant full-time equivalent staff that are supported by your annual budget (again, this may be different than the number of positions unfilled if any of the vacancies are designated as less than 100%).

- i. Vacant position budgeted – 2
  - 1. Marketing Coordinator
  - 2. Banking Services Manager

V. Do you have any special payroll staff? If so, what is their role? 1) in place of vacant positions, 2) supporting temporary needs, or 3) other (please explain)?

- c.
  - i. Marketing administrator – position is posted for website accessibility – vacant.
    - 1. In lieu of FT not being filled.
  - ii. Two Spirit Pride Tradition Part-time Assistant Coaches
    - 1. Special Payroll coaches to assist with Game Day, Choreography, Training/Practices.
  - iii. Trustee Student Org Support Financial Assistant SPAR

3. For planning purposes only, the collective bargaining increases for FY27 and FY28 for all staff can be estimated at 4.5% (contracts have NOT yet been finalized) and the fringe benefits rate should stay at the current FY26 rate (please see the full list of rates [here](#)). Based on this information, do you anticipate needing additional funds to cover any annual increase in salary expenses for your current staff that are not able to be covered with your current (FY26) budget? If so, what is the anticipated total increase needed (please list as % increase over FY26 amount AND actual dollar amount). Note: If additional funds are needed and approved for salaries by the central administration, the Budget Office will determine the amount to be allocated based on ACTUAL changes to staff salaries once those increases are known (summer of FY27 and summer FY28 respectfully). Are there other increases for Personnel Services for current FTE's that are not related to CBI increases? If yes, please explain in necessary detail.

- a. While the department is currently operating at a deficit, no additional funds are required to cover FY 26 salary expenses.
  - i. Salary increases and associated fringe costs are being absorbed through the use of departments existing fund balance. However, assuming DSA continues to fund all collective bargaining increases (CBIs) at the projected rate of 4.5% for both FY 27 and FY28, the department anticipates further financial strain in the following years:
    - 1. **FY 27:** Projected deficit of approximately \$442,000.
      - a. **Salaries would represent 93% of total GUF allocation, leaving only \$358,000 available for all programmatic expenses.**
    - 2. **FY 28:** Projected deficit of approximately \$601,000.

- a. **Salaries would represent 96% of total GUF allocation, leaving only \$188,000 for programmatic expenses.** To maintain current programmatic levels, **an additional \$730,000** would be required.
- b. On average, we spend \$1.4M on average since FY18\_ on programmatic dollars to cover all programs and services, and other expenses (campus wide events, risk management, supplies, student labor, transportation, meals for student engagement etc).
- c. It is important to note that the current FY26 programmatic busg of \$830,000 is significantly below historical spending levels across all account levels, with actual expenditures dating back to prior to FY13 consistently exceeding this amount.
  - i. This gap has been temporarily addressed through fund balance spending. This practice, however, is not sustainable for maintaining both staffing levels and the high impact programming necessary to advance UConn's student success and engagement priorities beyond FY26 if fund balances are reduced or swept.
- d. If DSA's fund balance is swept or significantly reduced, the department will require a GUF increase of approximately:
  - i. 450K in FY 27
  - ii. 610K in FY28
    - 1. To maintain current staffing and program delivery levels.
- e. This averages to approximately 600K, which represents the minimum amount needed to sustain ongoing services without further cuts, layoffs, or major impact program offerings or student labor reductions.
- f. While program reductions primarily affect student engagement and belonging, some areas also carry compliance and institutional risk if reduced: These includes:
  - i. Major event safety (crowd management, contracts, compliance etc.)
  - ii. Registered Student Orgs (including Greek Life and Club sports) -risk management, Title IX, off campus activity advising, Clery, Anti-Hazing compliance, etc.).
  - iii. Transportation liabilities
  - iv. As mentioned, without adequate funding, these areas face heightened risk exposure, delayed response times, or insufficient staffing to meet regulatory expectations

**VI. After developing your FY27 and FY28 current services budget proposal (budget for your current programs, services, and staff) and identifying your corresponding expenses, is your budget supported by your current revenue? If no, please provide the necessary details for the following (note there may be additional information requested in support of your budget proposal. If such additional information is needed, the Committee will inform you of this request as soon as possible).**

- a. **CURRENT SERVICES - What portion of the requested amount (% increase over FY26 AND actual dollar amount) is for operating funds to maintain current services, (i.e., no additional programs or services)?**
  - i. The current FY26 budget is not supported by existing projected funding levels. Even with strategic cost-saving efforts and re-allocation of existing resources, the rising costs – inflation, program delivery and more have significantly outpaced GUF funding. The requested increase for FY27 and FY28 is intended solely to maintain current services, not to expand programming, though the increase of enrollment may require us to shift to expansion. Without an adjustment for inflation, and contractual salary obligations, the department will be unable to sustain the quality, frequency, and

scale of existing programs that directly influence student engagement, retention, and belonging.

- ii. Important to highlight, the deficits in FY 27-FY28 are primarily driven by personnel cost growth and inflation, not program expansion.

iii.

**b. What opportunities have you taken to reduce, eliminate or reallocate funds to mitigate these requested increases?**

- i. DSA has made deliberate efforts to reduce or re-allocate funds internally. The efforts include:
  - 1. Not filling a pivotal vacancy – Associate Director’s role.
  - 2. Reduction in professional travel and staff for professional development expenditures.
  - 3. Elimination of non-essential food and hospitality expenses for internal meetings and advisory events.
  - 4. Review and reduction of student labor allocations
  - 5. Consolidating, where possible, overlapping events and shared resources.
  - 6. Continuous review and organizational restructuring, as well as ongoing conversations.

**VII. What would be the potential impact on your programs/services and on the overall student experience if the proposed increase listed above were not approved?**

- If the proposed funding increase is not approved, DSA will face significant reductions in student programming, staffing, and operational capacity, directly impacting the University’s ability to deliver on its commitments to student success, belonging and holistic learning.
- DSA (as previously mentioned) provides thousands of annual engagement opportunities across the functional areas – reaching thousands of students each semester through events, leadership development, service, and community building initiatives. These experiences are not supplemental to the academic journey – they are an integral part of their overall journey – retention, campus climate, persistence and more.

As such, without the requested increase- funding coverage – the following impacts are anticipated:

- MEPS: Elimination or downsizing of WOW, Late Night Programming, Mega Weekend, Reduction of Family Weekend, and the Husky Roadshows
- CO: Fewer alternative breaks trips, less semester long service programs, and a reduction in student staff (though 70 are non-paid student leaders).
- CFSD: Decreased funding for leadership training, risk prevention and recognition programs (EOE, NGLA, Greek Expo)
- LD: Possible elimination of certificate series, leadership learning community enhancements, revisioning four arrows challenge course.
- T&SOS: Reduction of the involvement fair, and/or hosting only one for the academic year. Reduce student staff support around training, continuing education, etc.
- BA: Cuts to student labor which may slow financial processing – reduction in student org support financial services.
- DSA also covers the Universities music licensure, payment for Hawley Armory for student organizations to use the space (over 80K/annually), as well as other miscellaneous expenses that affect our programming documents.

Failure to approve the funding request would have ripple effects across UConn’s student experience:

- v. Reduced student engagement and sense of belonging, particularly marginalized populations and first year students.
- vi. Decline in retention and satisfaction scores, as students lose access to transformative experiences that connect them to campus life.
- vii. Weakened partnerships with community organizations, alumni, and donors that depend on the University's strong student engagement infrastructure.
- viii. Lack of alignment with UConn's Strategic plan
- ix. Staff burnout – and potential increased comp time, and/or staff leaving.
- x. DSA will continue to remain steadfast in its commitment to maintaining high quality, high impact engagement experiences, but doing with reduced funding is not sustainable.
- xi. Important to note, the people in DSA are affiliated and intertwined with each program offered through our office.

**VIII. What are the current (end of FY26) and projected (end of FY27 and end of FY28) levels of your reserves/fund balances for all accounts under your purview? What plans do you have for these resources and over what period? Please explain in as much detail as necessary to help the Committee understand the level and purpose of any fund balance/other account.**

- DSA intentionally manages and aims to spend the fund balance to preserve essential programs, advance student success initiatives, and to enhance our operations in alignment with UConn's strategic priorities. While the fund balance has provided temporary stability, it is not a long-term funding solution.
- Projected Fund Balances:
  - FY26 Fund Balance FY 26: 978,000
    - Projected Balance by end of FY26: \$500,000
  - FY27 Projected Fund Balance: \$536,000
  - FY28 Projected Fund Balance: (\$66,000)
- *DSA is utilizing reserves to:*
  - *Maintain large scale and high impact student programs despite rising costs.*
  - *Advance infrastructure/projects that increase efficiency and long-term savings, including:*
    - *Internal RSO engagement and data assessment system (UConncontact/anthology like platform)*
    - *Upgrades to Four Arrows Challenge Course*
    - *Vehicle maintenance and phased replacement for travel and program logistics*
    - *Financial management platforms (QuickBooks etc).*
    - *Hawley Armory – payment for registered student organizations to use the space, and Spirit, Pride and Tradition occasional use.*
  - *Incorporating more programs for our Graduate Students*
  - *Collaboration with campus partners to continue to promote student success and holistic development.*

Despite fiscal discipline, certain expenditures remain unpredictable and essential to maintaining safety and program quality, including:

- Challenge Course repairs and annual safety certifications;
- Vehicle maintenance and replacement cycles;
- Bowl game and postseason participation expenses for Spirit, Pride, and Tradition (SPT);

- Vendor and supply cost inflation across large-scale campus events.

Without GUF increase by FY27, staffing, compliance functions, and core student programs will face reductions once the fund balance is exhausted (assuming we are not swept).

DSA is using its fund balance responsibly, not to expand programming, but to sustain core services, protect student employment and engagement initiatives, and modernize essential systems. However, by FY28 the fund balance is expected to be fully depleted, and without increased GUF support, critical engagement, leadership, and belonging initiatives will be at risk.

4. **Within the next two years (FY27-FY28), do you anticipate any needs that are not able to be covered by your annual operating budget? If yes, please provide a description of the need, why it is necessary, the anticipated cost, if known, and any additional information that would be useful for the committee to understand.**
  - a. Yes, within the next two years, DSA anticipates several essential needs that cannot be fully supported within the current GUF operating budget. These are not expansionary requests, they are necessary to sustain core student engagement, retention, and belonging initiatives that define the UConn Student Experience.
    - i. Need #1: By FY28, salaries and fringe benefits will account for over 95% of the GUF allocation, leaving less than \$200,000 to operate all programs, services, technology platforms, and compliance functions.
      1. Without additional support, we will be unable to maintain current staffing models, student employment roles, or graduate assistantships that are essential for day-to-day operations (i.e. program coordination, support for 900+ organizations, event logistics, assessment, risk and compliance work).
        - a. Reduction in staff capacity (students primarily) directly affects program quality, response time for student support, and limits the number of students who can engage, lead, or be employed on campus; particularly, impacting first year students, first gen, and students of color who disproportionately rely on involvement for connection and belonging.
    - ii. Need #2: A dedicated, permanent staff member is needed to support:
      1. 6 major program areas and over 900 registered student organizations
      2. Hundreds of events annually, major traditions, leadership programs, and service outreach.
      3. Crisis communication, digital accessibility, branding compliance etc.
      4. Current coverage is through a SPAR (vacant) which even when filled, is not sustainable and does not meet the scale or compliance expectations for a unit of this size.
      5. Without centralized communication and marketing support, student awareness decreases, participation runs the risk of declining, accessibility compliance risked, institutional visibility of student's engagements and accomplishments.
    - iii. Overall, these needs are not requests to expand services; they are critical to sustain existing operations. We are actively spending down our fund balance, generated primarily from past vacancies, to main quality of programming. However, aforementioned, that will be depleted by FY28.
    - iv. Without the requested supplemental funding for the next two years, core engagement programs, student employment opportunities, and essential staffing structures will face reductions or elimination, eroding the student experience and impacting recruitment, retention, and institutional reputation.

**IX. Please describe how students (number/percentage of students) utilize your services and/or participate in your programs. Do others benefit from your programs and services? If yes, please explain.**

- b. DSA is one of the most highly utilized student facing departments at UConn. Based on the Nexus data, program attendance reports, student engagement, and leadership/service tracking, we estimate that over 75% of our student population interact with at least one DSA program, service, or organization annually. Many students engage in multiple areas, positioning DSA as a central driver of belonging, leadership development and student success.
- Late Night Programs – 3800+ students since August, averaging 375-600 attendees per week
  - Family Weekend – 5639 attendees
  - Fall Involvement Fair – 570 registered organizations for thousands of student attendees
  - Trustee & Student Orgs – 2700+ student leaders affiliated with orgs
  - Greek Life – 2500+ active participants
  - Community Outreach – over 1900+ students in service programs
  - Leadership – over 1300+ students in SOLID + Learning Community engagements
  - Roadshows/SPT - Over 2000+ students transported to games this Fall

Additionally, with data collected in Nexus check ins- we served over 900 students in September, and 1025 check ins in October, representing 599 unique students each month, who enter our space, meet with DSA staff to seek support, resources, advising, or program participation.

Populations:

- Undergraduate students are our main stakeholders and populations, however – we touch across the campus:
- Graduate students – participate in organizations, services, leadership, GAs supporting program delivery, collaboration with appropriate offices and events.
- Faculty and Staff: 399 staff/advisors work alongside RSO, departments collaborate on programs (i.e. WOW).
- Campus partnerships – Admission (Open house, Bound Day), Division of Student Life and Enrollment, Student Success, Dean of Students, Schools and Colleges etc.
- Families and Alumni's – Family Weekend, Alumni Greek Council involvement, Alt Break, alumni leadership mentors
- Community Partners – over 60 non-profit partners engaged through CO. Thousands of service hours contributed annually to schools, hospitals, senior centers, shelters, youth programs.
- The university as a whole, high engagement contributes directly to student retention, campus climate, mental well-being, and institutional pride.

**11. Is there any additional information that the committee should be aware of in reviewing your budget proposal?**

X. Yes. Without restored or sustainable funding, DSA will need to re-evaluate scaling back or eliminating student engagement experiences – Husky WOW, Late Night, Road Shows, Leadership Programs, Alternative Breaks, RSO experiences (including Greek Life), Community Partnerships, all of which are tied to student belonging, retention and UConn's public identity.

1. In addition to programming, DSA carries increased responsibility for risk management, hazing prevention compliance, student travel, contracts, accessibility requirements, and financial oversight; these compliance and safety functions are essential. Having the funding to continue to support these is paramount.
2. Students are increasingly turning to our staff and programs, not just for involvement, but for connection, support and community care – especially, first year, first-gen, and marginalized students. Engagement programs are filling preventative mental health roles that require funding support to continue.
3. Institutional data shows students engaged in organizations, leadership, Greek Life, service, or other programs and events are more likely to be retained, persist to graduation, and have higher GPAs. Again, advocating fully fund our program recognizing the impact, as well as the rising costs in society to continue the work.

*\*Note: For current and next year forecasts, we are not looking for minor changes at this point. Please use this as an opportunity to show significant swings to budget, or changes that may affect your annual allocation request.*

UNIVERSITY OF CONNECTICUT

| Student Fee Advisory Committee                                                   |                  |                      |                    |                          |                              |                            |                                  |                               |                             |                                  |                     |                   |                                  |                     |                   |
|----------------------------------------------------------------------------------|------------------|----------------------|--------------------|--------------------------|------------------------------|----------------------------|----------------------------------|-------------------------------|-----------------------------|----------------------------------|---------------------|-------------------|----------------------------------|---------------------|-------------------|
| General University, Student Health and Summer Program Fee Budget Projection Form |                  |                      |                    |                          |                              |                            |                                  |                               |                             |                                  |                     |                   |                                  |                     |                   |
| Student Activities                                                               | FY25 GUF Actuals | FY25 Non-GUF Actuals | FY25 Total Actuals | FY26 GUF Original Budget | FY26 Non-GUF Original Budget | FY26 Total Original Budget | FY26 GUF Current Forecast        | FY26 Non-GUF Current Forecast | FY26 Total Current Forecast | FY27 GUF Budget                  | FY27 Non-GUF Budget | FY27 Total Budget | FY28 GUF Budget                  | FY28 Non-GUF Budget | FY28 Total Budget |
| Revenue                                                                          |                  |                      |                    |                          |                              |                            |                                  |                               |                             |                                  |                     |                   |                                  |                     |                   |
| GUF Allocation                                                                   | 5,794,806        | -                    | 5,794,806          | 4,956,932                | -                            | 4,956,932                  | 4,956,932                        |                               | 4,956,932                   | 4,956,932                        |                     | 4,956,932         | 4,956,932                        |                     | 4,956,932         |
| University Supported Permanent Funds                                             |                  |                      |                    |                          |                              |                            |                                  |                               |                             |                                  |                     |                   |                                  |                     |                   |
| Fee Revenue                                                                      |                  |                      |                    |                          |                              |                            |                                  |                               |                             |                                  |                     |                   |                                  |                     |                   |
| Grants and Contracts                                                             | -                | 152,995              | 152,995            |                          |                              |                            |                                  | 1,500                         | 1,500                       |                                  |                     |                   |                                  |                     |                   |
| Foundation, Investments & Gifts                                                  | -                | 14,484               | 14,484             |                          |                              |                            |                                  |                               |                             |                                  | 1,500               | 1,500             |                                  | 1,500               | 1,500             |
| Sales & Services Of Educational Activities                                       | -                | -                    | -                  |                          |                              |                            |                                  |                               |                             |                                  |                     |                   |                                  |                     |                   |
| Sales & Services Of Auxiliary Enterprises                                        | 274              | 154,070              | 154,344            |                          |                              |                            |                                  | 92,680                        | 92,680                      |                                  | 92,680              | 92,680            |                                  | 92,680              | 92,680            |
| Other Revenue                                                                    | -                | -                    | -                  |                          |                              |                            |                                  |                               |                             |                                  |                     |                   |                                  |                     |                   |
| Transfers In (Outside Unit)                                                      | 4,519,909        | 113,638              | 4,633,547          |                          |                              |                            | 4,495,796                        | 97,147                        | 4,592,943                   | 4,495,796                        | 97,147              | 4,592,943         | 4,495,796                        | 97,147              | 4,592,943         |
| Total Revenues                                                                   | 10,314,989       | 435,187              | 10,750,176         |                          |                              |                            | 9,452,728                        | 191,327                       | 9,644,055                   | 9,452,728                        | 191,327             | 9,644,055         | 9,452,728                        | 191,327             | 9,644,055         |
| Expense                                                                          |                  |                      |                    |                          |                              |                            |                                  |                               |                             |                                  |                     |                   |                                  |                     |                   |
| Permanent & Continuing Salaries                                                  | 2,296,677        | 120,629              | 2,417,306          |                          |                              |                            | 2,519,654                        |                               | 2,519,654                   | 2,700,051                        |                     | 2,700,051         | 2,817,278                        |                     | 2,817,278         |
| Temporary Salaries                                                               | 850,410          | -                    | 850,410            |                          |                              |                            | 843,780                          |                               | 843,780                     | 814,030                          |                     | 814,030           | 823,322                          |                     | 823,322           |
| Other Personal Services                                                          | 53,660           | 94                   | 53,755             |                          |                              |                            | 71,500                           |                               | 71,500                      | 71,500                           |                     | 71,500            | 71,500                           |                     | 71,500            |
| Fringe Benefits                                                                  | 1,760,148        | 34,648               | 1,794,795          |                          |                              |                            | 985,213                          |                               | 985,213                     | 1,013,636                        |                     | 1,013,636         | 1,056,539                        |                     | 1,056,539         |
| Salary/Benefits                                                                  | 4,960,895        | 155,371              | 5,116,266          |                          |                              |                            | 4,420,147                        | -                             | 4,420,147                   | 4,599,217                        | -                   | 4,599,217         | 4,768,640                        | -                   | 4,768,640         |
| Services                                                                         | 393,805          | 131,065              | 524,870            |                          |                              |                            | 327,939                          |                               | 327,939                     | 333,123                          |                     | 333,123           | 333,123                          |                     | 333,123           |
| Supplies                                                                         | 277,552          | 29,485               | 307,037            |                          |                              |                            | 203,706                          |                               | 203,706                     | 205,884                          |                     | 205,884           | 205,884                          |                     | 205,884           |
| Travel                                                                           | 70,939           | 29,494               | 100,433            |                          |                              |                            | 68,787                           |                               | 68,787                      | 52,622                           |                     | 52,622            | 52,622                           |                     | 52,622            |
| Equipment                                                                        | 4,438            | -                    | 4,438              |                          |                              |                            | 183,830                          |                               | 183,830                     | 59,435                           |                     | 59,435            | 59,435                           |                     | 59,435            |
| Fees, Dues & Memberships                                                         | 4,297,938        | 60,737               | 4,358,675          |                          |                              |                            | 4,612,021                        |                               | 4,612,021                   | 4,616,219                        |                     | 4,616,219         | 4,616,219                        |                     | 4,616,219         |
| Rentals And Leases                                                               | 423,115          | 1,148                | 424,263            |                          |                              |                            | 427,779                          |                               | 427,779                     | 428,783                          |                     | 428,783           | 432,811                          |                     | 432,811           |
| Telecommunications                                                               | 37,194           | -                    | 37,194             |                          |                              |                            | 26,628                           |                               | 26,628                      | 27,590                           |                     | 27,590            | 27,590                           |                     | 27,590            |
| Financial Aid                                                                    | 827              | 9,870                | 10,697             |                          |                              |                            | 600                              |                               | 600                         | 613                              |                     | 613               | 613                              |                     | 613               |
| Other Expense                                                                    | (187,453)        | 29,129               | (158,324)          |                          |                              |                            | (240,495)                        |                               | (240,495)                   | (237,203)                        |                     | (237,203)         | (251,081)                        |                     | (251,081)         |
| Transfers Out (Outside Unit)                                                     |                  |                      |                    |                          |                              |                            | 167,500                          |                               | 167,500                     |                                  |                     |                   |                                  |                     |                   |
| Total Non-PS Expense                                                             | 5,318,355        | 290,927              | 5,609,283          |                          |                              |                            | 5,778,295                        | -                             | 5,778,295                   | 5,487,067                        | -                   | 5,487,067         | 5,477,216                        | -                   | 5,477,216         |
| Total Expense                                                                    | 10,279,250       | 446,298              | 10,725,549         |                          |                              |                            | 10,198,442                       | -                             | 10,198,442                  | 10,086,283                       | -                   | 10,086,283        | 10,245,856                       | -                   | 10,245,856        |
| Net Within Unit Transfers (In)/Out*                                              | -                | -                    | -                  |                          |                              |                            |                                  |                               |                             |                                  |                     |                   |                                  |                     |                   |
| Net Income/(Loss)                                                                | 35,739           | (11,111)             | 24,627             |                          |                              |                            | (745,714)                        | 191,327                       | (554,387)                   | (633,555)                        | 191,327             | (442,228)         | (793,128)                        | 191,327             | (601,801)         |
| Prior Year Fund Balance                                                          | 1,318,690        | 189,014              | 1,507,704          |                          |                              |                            | 1,354,430                        | 177,902                       | 1,532,332                   | 608,716                          | 369,229             | 977,945           | (24,840)                         | 560,556             | 535,717           |
| Total Funds                                                                      | 1,354,429        | 177,903              | 1,532,331          |                          |                              |                            | 608,716                          | 369,229                       | 977,945                     | (24,840)                         | 560,556             | 535,717           | (817,967)                        | 751,883             | (66,084)          |
| Restricted Funds**                                                               |                  |                      | 146,617            |                          |                              |                            |                                  |                               | 146,277                     |                                  |                     | 146,277           |                                  |                     | 146,277           |
| Restricted Funds Reason                                                          |                  |                      | 1,385,714          |                          |                              |                            | Scholarship and Foundation Accts |                               |                             | Scholarship and Foundation Accts |                     |                   | Scholarship and Foundation Accts |                     |                   |

\*Note that "Net Within Unit Transfers" will not net to zero if an account that was part of "Within Unit" transfer transactions is now part of a different unit

\*\*If any funds that are listed in "Prior Year Fund Balance" are unavailable/restricted, please indicate the total that is unavailable, and the reason for restriction.

